

Appendix D:
Year 4 Projects Proposed by the Tracking Team

#	Lead Center	Project:
1.	HOPE	Flex EMS community survey
2.	HOPE	Analysis of CAH hospital Medicare claims to describe CAH market share and service mix experiences
3.	Maine (with WWAMI)	Exploring the determinants of hospital success using a balanced scorecard approach: a comparative case study of six CAHs
4.	Maine	Continued analysis of CAH staffing patterns using hospital cost report and site visit data
5.	Minnesota (with HOPE)	Financial analysis of cost-report data for CAHs
6.	Minnesota	Flex quality improvement initiatives
7.	Minnesota	Analysis of stand-alone CAHs (those without network affiliations)
8.	UNC	Continued Flex tracking and management information systems activities (quarterly e-mail surveys, and creating a larger data set with other secondary data)
9.	UNC and Maine	Tracking state policy and program development in implementation of the Flex Program, with a focus on states that have successfully used the program to develop other state rural health initiatives (telephone survey of 47 Flex coordinators and key informant interviews in 8-10 states)
10.	UNC	Evaluation of service lines and service areas for CAHs, using state inpatient discharge databases
11.	UNC	Impact of CAH closures on local communities
12.	WWAMI	State Flex Program evaluations
13.	WWAMI	Intersection of Flex and Mississippi Delta Hospital Performance Improvement initiative
14.	WWAMI	Flex-related workforce issues
15.	RUPRI	Dissemination