

### STAFFING - OFFICE ASSOCIATE I — HIRING MANAGER INTERVIEW TEMPLATE

Applicant's Name:		
Interviewers Name:	Date:	Time:

#### 1. Introduction to Interviewee

- Introduce yourself and role in department
- Provide applicant with a position description and your business card
- Describe how you see the ideal candidate making an impact in your department and daily tasks of position

#### 2. As requested when your interview was scheduled, ask the candidate for

- a. A list of 5 references
  - i. 3 from former supervisors
  - ii. 2 from coworkers that have worked with an applicant on a project or program
- b. Reference list must include
  - i. Name
  - ii. Relationship
  - iii. Telephone number
  - iv. E-mail address
- c. Copies of performance evaluations for the past two years
- d. Work sample (anything the applicant has developed)

#### 3. Veterans Preference (LB 588) documentation may be requested

Veteran with no disability	a. DD Form 214
2. Disabled Veteran	<ul><li>a. DD Form 214</li><li>b. Copy of US Department of Veterans Affairs demonstrating disability</li></ul>
Spouse of one hundred percent disabled veteran	<ul> <li>a. DD Form 214 of veteran spouse</li> <li>b. Copy of US Department of Veterans Affairs demonstrating one hundred percent disability</li> <li>c. Proof of marriage valid under Nebraska State Law</li> </ul>

#### 4. Recommended Skill Tests after Hiring Manager Interview

- a. Microsoft Word 2010 (if required skill)
- b. Microsoft Excel 2010 (if required skill)
- c. Data Entry (if required skill)
- d. Typing Test (if required skill)
- e. Other required skills

HR Staffing is prepared to administer testing by providing a quiet environment with applicant assistance. All testing must be set up through the HR Staffing office.



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# **Work Experience**

- 1. What interests you in UNMC and the Office Associate I position?
  - a. Based on your understanding of the position, what contributions could you make in this role?

- 2. What experiences do you have in previous employment that matches with our opening and qualifies you for this role?
  - a. What steps did you take to monitor the quality of your work?
  - b. How did you solicit feedback from your supervisor to ensure work was satisfactory?

# **Technical Expertise**

3. Provide an example of a project that demonstrates your technical expertise in \_\_\_\_\_ (Example: Excel, Word, PowerPoint, etc.).



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**Innovation:** Search for a better way. Seek and implement ideas and approaches that can change the way the world discovers, teaches, and heals. Drive transformational change.

- 4. Tell me about a time you were faced with confilcting priorities.
  - a. In scheduling your time how did you determine what the top priority was?
  - b. How did you communicate which tasks would be placed on hold?

- 5. Tell me about a long term or short term plan that you developed for your department which successfully improved a process or increased overall quality of work.
  - a. How was the idea generated, developed and implemented?
  - b. Was there any initial push back or resistance? If so, how did you overcome them?
  - c. What was the overall outcome?

- 6. What was the most difficult and frustrating task that you had to complete?
  - a. What made it so difficult?
  - b. How did you move forward and complete the task?
  - c. What end results were accomplished?



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- 7. Tell me about the last time you proactively pursued a learning or development opportunity.
  - a. How did you identify the need to develop this skill and the opportunity to do so?
  - b. What motivated you to pursue it?
  - c. What did you learn from the experience and how did you apply it in a work related setting?

- 8. Describe the last time you had to convey a complex or technical idea to an audience that was unfamiliar to the topic.
  - a. What was the topic, the reason you were requested to explain and who was the audience?
  - b. Did anything make the communication especially challenging?
  - c. What methods or techniques did you use to explain?
  - d. How was the message received and was there any feedback?

**Teamwork:** Respect diversity and one another. Communicate effectively and listen well. Be approachable and courteous. There is no limit to what we can achieve when we work together.

- 9. Describe the working relationship between you and your previous or current supervisor.
  - a. Did you have to make adjustments to working behavior to meet their expectations?
  - b. What expectations do you have in a supervisor or manager?



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- 10. Describe a time you worked with a group/team to help determine project responsibilities.
  - a. What was the project?
  - b. What was your role?
  - c. Were there any difficulties determining responsibilities or completing the project?
  - d. If yes, how did you help overcome them and what was the final result?

- 11. How do you establish rapport and positive working relationships with your peers/coworkers/working groups?
  - a. How do you maintain these relationships?
  - b. What impact does this have on day-to-day work?

- 12. Tell me about a situation in which a peer/team member strongly disagreed with your ideas or actions.
  - a. How did you work through the situation?
  - b. What was the result?



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- 13. What team project have you been a part of that stands out as the best example of working collaboratively with others?
  - a. What was the situation and goal of the project?
  - b. What specifically did you do to establish or build the successful working relationships?
  - c. Why would you say this is your best example compared to others?

- 14. Tell me about one of the toughest team/groups you've had to work with.
  - a. What made the situation difficult?
  - b. What steps did you take to resolve the issues?

- 15. Describe the last time you were successful in getting people to pull together to achieve established goals.
  - a. What was the project/task?
  - b. Who was involved?
  - c. How did you bring all members together?
  - d. What was the final outcome?



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**Excellence:** Strive for the highest standards of safety and quality in all that you do. Work to achieve exceptional results.

- 16. Tell me about the last time you completed a project that you felt particularly pleased about.
  - a. What specifically brought the most satisfaction in the task?
  - b. Were there any complications or issues in the project?
  - c. Did you receive any feedback from leadership or peers?

- 17. Describe a time you had to ask questions and listen carefully to clarify the exact nature of an internal/external customer's problem or request.
  - a. What clarifying questions did you ask?
  - b. How did you ensure that the final product would meet their expectations?

**Accountability:** Commit. Take Ownership. Be resilient, transparent, and honest. Always do the right thing and continuously learn.

- 18. We don't always agree on the best way to handle customers. When was the last time your manager/supervisor/team leader criticized the way you handled a customer?
  - a. What was your first reaction to the feedback?
  - b. What adjustments did you make in work going forward?



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- 19. What procedures have you used to keep track of items that need your attention?
  - a. Tell me about a time you have used this procedure when multiple tasks have been assigned to you.

- 20. Tell me about a time you checked the status of a project or assignment and learned it was being done incorrectly.
  - a. What was the project and how did you learn of the issue?
  - b. How did you address and with whom?
  - c. What steps were taken to get the project or assignment back on track?
  - d. What was the final outcome?

**Courage:** Make the tough decisions. Have no fear of failure in the pursuit of excellence. Admit mistakes and learn from them.

- 21. Everyone has had the experience of thinking that they knew how to solve a job-related problem, only to find out they didn't. Can you tell me about a time this happened to you?
  - a. What was the original request and when in the assignment did you learn that you needed assistance?
  - b. Who you did reach out to for guidance?
  - c. What knowledge did you gain and how did you use it?
  - d. What was the overall outcome?



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- 22. At times there could be a customer who has demands or a request that cannot be met. Have you had this experience?
  - a. What was the customer's demand and why was it unreasonable?
  - b. How did you tell the customer?
  - c. What actions were taken to reach an agreeable resolution?
  - d. What was the end result?

**Healing:** Show the empathy you feel. Be selfless in caring for patients, one another and the community.

- 23. Tell me about a time where you were faced with several conflicting priorities but needed to take a stand to ensure that a customer's needs were being met first.
  - a. What were the circumstances, competing priorities and the customer's needs?
  - b. How did you take a stand and communicate?
  - c. What was the reaction of others involved?
  - d. What was the overall result?
  - e. What feedback, if any, did you receive from your work group and/or customer?

#### **Position Section**

Describe position, responsibilities and required schedule.

- 1. Can you perform the essential functions of the position?
  - □ Yes
  - □ No



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- 2. Can you work the required schedule for the position? State the required schedule, eg) 8AM-5PM, Monday thru Friday
  - □ Yes
  - □ No
- 3. What is your hourly rate requirement?

### **Summary Section**

Thank the interviewee for time and interest. Describe next steps in interview/selection process:

- 1. Top 2 candidates will be selected for final round of interview, which will include:
  - a. Testing ability in Microsoft excel and word, data entry, typing speed/accuracy, and 10 key data entry
- 2. Hiring manager will conduct reference checking
- 3. Once all information is gathered, a review with the applicant will be conducted. Top candidate will be offered the position.
- 4. Do you have any questions for me?

# Nebraska Veterans Preference - Revised Statue 48-227

In accordance with Nebraska State Law, a veteran, disabled veteran, or a spouse of a veteran with a 100% permanent disability rating may claim the use of the State of Nebraska Veteran's Preference for employment opportunities (Revised Statue 48-227). Revised Statue 48-227 requires:

For examinations (tests such as Word, Excel, etc.) or numerical evaluation scoring (such as scores in interviews or scores in other assessment used):

- 1. Veteran or spouse of a veteran with a 100% permanent disability: A veteran or a spouse of a veteran with a 100% permanent disability who obtains a passing score(s) on all parts or phases of an examination or numerical scoring: shall have 5% added to his/her passing score.
- 2. Disabled Veteran: A disabled veteran who obtains a passing score(s) on all parts or phases of an examination or numerical scoring: shall have an additional 5% added to his/her passing score.



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### **Examples:**

Status: Veteran or spouse of a veteran with a 100% permanent disability	Score/Points
Total Score on Interview Score	80
Veteran Status: 5% added to score	4
Final Score	84

Status: Disabled Veteran	Score/Points
Total Score on Interview Score	80
Veteran Status: 5% added to score	4
Disabled Veteran: 5% added to score	4
Final Score	88

When no examination or numerical scoring is used, the preference shall be given to the qualifying veteran or spouse with a 100% permanent disability if two or more equally qualified candidates are being considered for the position.

Rating Key: 5 – E	xcellent 4 - Good	t	3 - Ave	erage		2 – Fair 1- Poor
Work Experience		5 4	3	2	1	Comments
Technical Skills		5 4	3	2	1	Comments
Innovation	!	5 4	3	2	1	Comments
Teamwork		5 4	3	2	1	Comments
Excellence		5 4	3	2	1	Comments
Accountability		5 4	3	2	1	Comments
Courage		5 4	3	2	1	Comments
Healing	!	5 4	3	2	1	Comments



				HUMAN RESOURCES
Staffing - Office Associate I — Hiring manager Interview Template				
Total Points:				
Sub Total				
Veterans Preference % (If applicable)				
Grand Total				
Interviewer Signature:				 Date: