UNMC College of Public Health ECHO

February 24, 2021

AHRQ ECHO National Nursing Home COVID-19 Action Network





Institute for Healthcare Improvement



Welcome and Announcements Deborah Levy

AHRQ ECHO National Nursing Home COVID-19 Action Network





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Announcements

- Please type your *name, email, and facility name* in the chat box for us and ECHO Institute to capture your attendance
- Please type your questions in the chat box, and they will be addressed during the situation discussion and/or the Q&A
- The materials from the sessions are available for you to download from our website
- The recording of the sessions, which are required by AHRQ and ECHO Institute, are available only for special circumstances and a request must be made to Krista Brown
- Throughout the week, if you have questions, concerns, or issues to raise, please send Krista an email at <u>Krista.Brown@unmc.edu</u>
- Training Centers will receive a no notice audit staff from the ECHO Institute will join one of our sessions between now and the end of the 16 weeks







CME and CNE Credits

- These sessions have been approved for both Physician and Nursing credits
- 1.5 credits will be awarded per session
- Approval is based on attending the 30 minutes of discussion and Q&A at the end of the formal 60 minutes
- You will be *required to complete 2 evaluations* to receive your continuing education credits
 - After the first 8 weeks
 - At the end of the 16 weeks
- You must type your *name, email, and facility name* in the chat box to be recognized as attending the session
- If you have questions or issues about these credits, please send Barbara Dodge an email at <u>bdodge@unmc.edu</u>









Week 15 Agenda

Time	Subject	Speaker/Facilitator
1200 - 1205	Welcome and Announcements	Deborah Levy
1205 - 1225	Supporting the Emotional Well- being of Staff Caring for Residents during COVID-19	Steven Wengel Reid Haase
1225 -1255	Case Study/Scenario Presentation and Discussion/Waterfall Exercise	Public Health Core Team
1255 - 1300	Weekly Poll	Krista Brown
1300 - 1330	Continued Discussion and Q&A	Public Health Core Team









16-Week Curriculum Overview

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16-Week Curriculum Overview – 1

- Preventing and Limiting the Spread of COVID-19 in Nursing Homes
- Guidance and Practical Approaches for Use of Personal Protective Equipment (PPE) during COVID-19
- Approaches to Cohorting during COVID-19
- Promoting Solutions for Making the Built Environment Safer during COVID-19
- Guidance for Cleaning & Disinfecting during COVID-19
- COVID-19 Testing for Nursing Homes
- COVID-19 Community Transmission and Nursing Home Screening Strategies
- Staff Returning to Work Safely during COVID-19







16-Week Curriculum Overview – 2

- Interprofessional Team Management of Mild Cases of COVID-19
- Advance Care Planning in the Time of COVID-19
- Promoting Safe Care Transitions during COVID-19: Admissions, Discharges, and Transfers
- Promoting Safe Visitation and Nursing Home Re-opening during COVID-19
- The Role of Certified Nursing Assistants (CNAs) in Managing and Supporting Residents and Families during COVID-19
- Managing Social Isolation during COVID 19: Perspectives on Staff and Residents
- Supporting the Emotional Well-being of Staff Caring for Residents during COVID-19
- Effective Leadership and Communication during COVID-19







Supporting the Emotional Well-being of Staff Caring for Residents during COVID-19

Learning Objectives

- Discuss the impact of social isolation and moral distress on residents and staff
- Define social isolation and loneliness











Emotional Well-being and Staff Resilience: Navigating the Covid-19 Pandemic





Sarah Sjöström, MSN, RN, ACNP-BC

Associate Chief Nursing Officer Hebrew Rehabilitation Center

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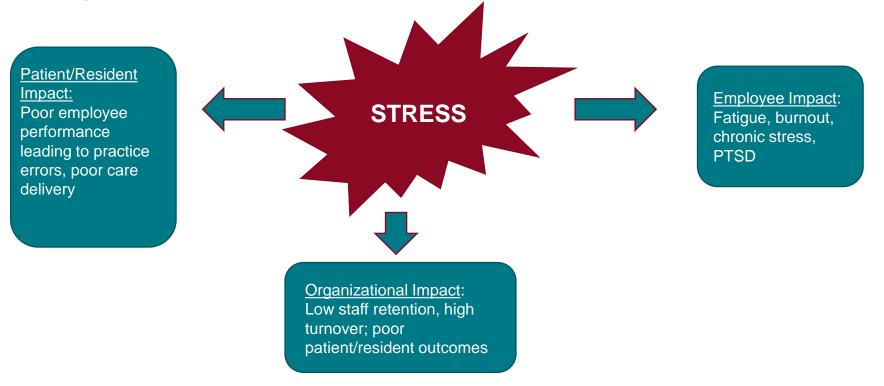






The Case for Supporting Our Teams

Why should healthcare organizations invest energy in employee wellbeing and resilience?



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Covid-19: A Constant State of Stress for Healthcare Workers

Loss of Safety/Insecurity	PPE ShortagesFear of Disease Transmission
Loss of Control/Unpredictable Events	Continued Disease spread despite safety measures
Uncertainty/Change	 Changes to Policies and Procedures Need to make changes with little information (closing of units, moving seniors)
Loss of Life/Loved Ones	 Loss of seniors with whom special bonds were formed Personal Losses
Lack of Emotional Support	 Quarantine/Social Distancing/Healthcare workers separated from family Public Scrutiny of healthcare facilities Stigmatization
Moral/Inner Conflict	 Restricting patient/resident visitation Inadequate access to life-saving treatment
Overwork/Exhaustion/Lack of Self-Care	 Protracted Use of PPE Healthcare workers "service before self" mentality









"The expectation that we can be immersed in suffering and loss daily and not be touched by it, is as unrealistic as expecting to be able to walk through water without getting wet."

- Rachel Naomi Remen -











The Stress Continuum Model

(Green)	REACTING (Yellow)	(Orange)	(Red)
DEFINITION Optimal functioning Adaptive growth Wellness 	DEFINITION ♦ Mild and transient distress or impairment ♦ Always goes away ♦ Low risk	DEFINITION ♦ More severe and persistent distress or impairment ♦ Leaves a scar ♦ Higher risk 	DEFINITION Clinical mental disorder Unhealed stress injury causing life impairment
 FEATURES At one's best Well-trained and prepared In control Physically, mentally and spiritually fit Mission-focused Motivated Calm and steady Having fun Behaving ethically 	 FEATURES Feeling irritable, anxious or down Loss of motivation Loss of focus Difficulty sleeping Muscle tension or other physical changes Not having fun CAUSES Any stressor	 FEATURES ♦ Loss of control ♦ Panic, rage or depression ♦ No longer feeling like normal self ♦ Excessive guilt, shame or blame CAUSES ♦ Life threat ♦ Loss ♦ Moral injury ♦ Wear and tear 	 FEATURES \$ Symptoms persist and worsen over time \$ Severe distress or social or occupational impairment TYPES \$ PTSD \$ Depression \$ Anxiety \$ Substance abuse









Emotional Fluctuations in Times of Mass Disaster



Adapted from Zunin & Myers as cited in DeWolfe, D. J., 2000. Training manual for mental health and human service workers in major disasters (2nd ed., HHS Publication No. ADM 90-538). Rockville, MD: U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, Center for Mental Health Services

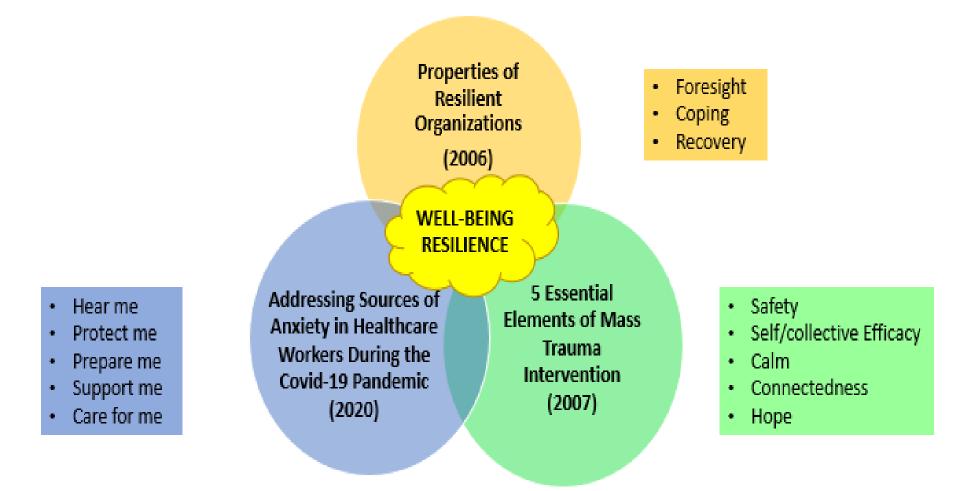
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The Convergence of 3 Frameworks for Supporting Emotional **Well-being and Resilience**





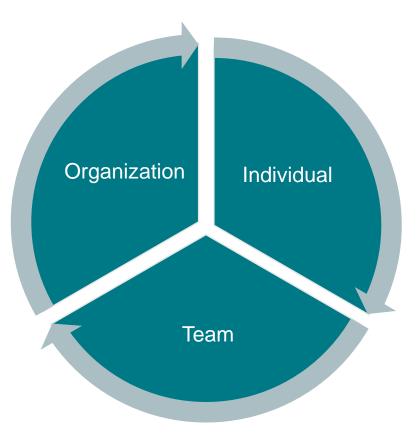








Levels of Organizational Structure



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Recognizing and Responding to Front Line Concerns

Feedback Speak Up Channels Hear me Lack of Control Care for me Insecurity Foresight Uncertainty Safety Lack of Support **Collective Efficacy Active Listening Team Problem** Solving

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Making Space for Self-Care and Emotional Support

Lack of Control Insecurity Uncertainty Lack of Support

Model self-care Access to food/lodging Access to calm/rest spaces Access to support resources

Team up Take Breaks See something, say something

Assess team members Acknowledge losses Normalize reactions

Hear me Care for me Foresight Coping Recovery Safety

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Agency for Healthcare Research and Quality





Collective Efficacy

Interventions Across Organizational Levels

Individual	Team	Senior Leaders/Organization
 Plan for how to access reliable sources of information Suggest limiting intake of media/news Allow individuals ways to communicate safety or workflow concerns Identify points of control for individuals over process and practice Form "battle buddy" relationships Individual check-ins for employees Assist individuals with managing time/schedules/workloads Encourage stockpiling of compassion for self and others Encourage breaks, sleep, eating well and hydration Allow employees to express their individual needs/coping strategies are unique to the individual Encourage staff to assist to identify colleagues that may need extra support 	 Identify centralized location/process for information and policy updates Managers of teams must be present and practice active listening Problem solve work flow issues as a team Include team members in decision making Managers eliminating fear of consequences for staff needing to make hard decisions Take time to recognize the losses the team has experienced Normalize the challenging emotions Managers should actively assess team members for signs of individuals who need support Mock drills/simulations/practicing roles Debrief after challenging cases Team building initiatives to encourage trust amongst colleagues Create a space for sharing positive messages such as a whiteboard or post it board 	 Providing all necessary PPE or communicating transparently about challenges and potential solutions Develop mechanisms for frontline teams to communicate safety concerns Respond to concerns (feedback loops/close the loop) with information training or policy adjustments Provide clear, transparent and frequent communication Provide Covid-19 testing to staff if able Senior Leaders must be present on the front lines, particularly in affected areas Acknowledge the losses and challenges Model self-care Provide access to food and lodging as needed if able Ensure staff access to resources for emotional/physical support (listed resources and/or on-site resources) Create calm/rest spaces in the facility Send Thank You Cards/Staff Acknowledgements Share stories of recovery/success Create a vision of hope Keep a future focus









Psychology Today

 PSUChOlogy Today
 Find a Therapist
 Get Help
 Magazine
 Today

 Q
 Find a Therapist (City or Zip)



Rick Hanson Ph.D. Your Wise Brain

Notice You're Alright Right Now

Take a close look at this moment, right now. You are probably alright.

Posted Jun 12, 2011



Are you basically OK? The Practice Notice you're alright right now. Why?











Coping with Stress

Centers for Disease C CDC 24/7: Saving Lives, Protecti	Control and Prevention ng People™ Search COVID-19 Q		
OVID-19			
Your Health	Vaccines Cases & Data Work & School Healthcare Workers Health Depts More		
Your Health	Coping with Stress		
hings You Need to Know	Updated Jan. 22, 2021 Languages - Print		
ymptoms	+		
esting	On This Page		
low it Spreads	Healthy Ways to Cope with Stress Mental Health and Crisis + +		
ariants of the Virus	Helping Others Cope		
Prevent Getting Sick	The COVID-19 pandemic has had a major effect on our lives. Many of us are facing challenges that can be stressful, overwhelming, and cause strong emotions in adults and children. Public health actions, such as social distancing, are		
f You Are Sick	necessary to reduce the spread of COVID-19, but they can make us feel isolated and lonely and can increase stress and anxiety. Learning to cope with stress in a healthy way will make you, the people you care about, and those around		
eople at Increased Risk	you become more resilient.		
aily Activities & Going Out	Stress can cause the following:		
ravel	 Feelings of fear, anger, sadness, worry, numbness, or frustration + Changes in appetite, energy, desires, and interests 		
hildren & Teens	 Difficulty concentrating and making decisions Difficulty sleeping or nightmares 		
itress & Coping	 Physical reactions, such as headaches, body pains, stomach problems, and skin rashes 		
Coping with Stress	Worsening of chronic health problems Worsening of mental health conditions		
Care for Yourself	Increased use of tobacco, alcohol, and other substances		
Helping Children Cope	It is natural to feel stress, anxiety, grief, and worry during the COVID-19 pandemic. Below are ways that you can help yourself, others, and your community manage stress.		
Reducing Stigma			
Grief & Loss	Healthy Ways to Cope with Stress		









COVID Coach App

COVID Coach

A mobile application for Veterans, Servicemembers, and anyone affected by the COVID-19 pandemic

Features:

- Education to help you improve your well-being during this global pandemic
- Tools for coping and self-care
- Trackers for mental health and personal goals
- Resources for additional support

Developed by the Mobile Mental Health Apps Team at the VA's National Center for PTSD.

Contact our team with feedback to help us improve this app: MobileMentalHealth@va.gov

Learn more on the National Center for PTSD website.















Insomnia Coach



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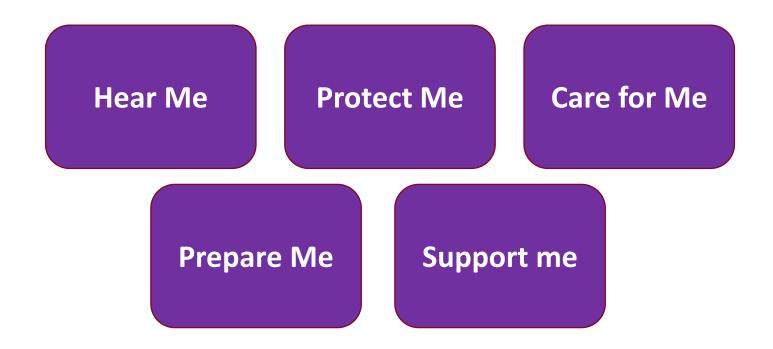








Pillars



http://www.ihi.org/resources/Pages/Tools/Conversation-Guide-to-Support-Staff-Wellbeing-Joy-in-Work-COVID-19.aspx

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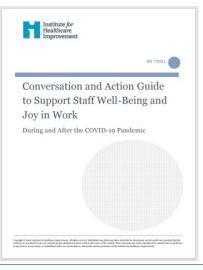
Hear Me

Hear Me

Listen and act on lived experience to understand and address concerns to the extent organizations and leaders are able

Short huddles, in small groups or 1:1 where you can ask:

- What concerns do you have for residents, yourself, or the team?
- Are there steps we can take right now as a team?
- What good thing happened today?







Agency for Healthcare Research and Quality







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Provide training and support for high-quality care in different settings

Support Me

- Do
 - Be present
 - Connect to purpose and meaning
 - Provide emotional and psychological support
 - Express gratitude
- Steps to try:
 - Ask and listen
 - Provide gentle reminders to practice self-care
 - Say thank you and be specific









Support

Me

Leave in Action

Speak to 5 staff members and ask them some version of the questions below:

What concerns do you have for residents, yourself, or the team? Are there steps we can take right now as a team? What good thing happened today?

Share next week what came up that was surprising or what new ideas emerged from problem solving

http://www.ihi.org/resources/Pages/Tools/Conversation-Guide-to-Support-Staff-Wellbeing-Joy-in-Work-COVID-19.aspx











All Teach All Learn

Case Study/Situation Presentation and Discussion

UNMC Public Health Core Team

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Weekly Poll

Krista Brown

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Continued Discussion and Q&A

UNMC Public Health Core Team

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- Wreathall, J. (2006). Properties of resilient organizations: An initial view. In *Resilience Engineering: Concepts and Precepts*; Ashgate: Aldershot, UK, pp. 275-285.









Resource Links – 1

Video: Session 15_Presentation_Staff Well Being and Resilience https://www.youtube.com/watch?v=5mUODGQKhTw&feature=youtu.be

Slide Resource Links

Adapted from Zunin & Myers as cited in DeWolfe, D. J., 2000. Training manual for mental health and human service workers in major disasters (2nd ed., HHS Publication No. ADM 90-538). Rockville, MD: U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, Center for Mental Health Services

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Resource Links – 2

MMWR and JAMA Updates: SARS-CoV-2 Variants

<u>First Identified Cases of SARS-CoV-2 Variant B.1.1.7 in Minnesota — December 2020–</u> January 2021 [t.emailupdates.cdc.gov]

Detection of B.1.351 SARS-CoV-2 Variant Strain — Zambia, December 2020 [t.emailupdates.cdc.gov]

ECHO Global Conversations: Vaccine Confidence Webinar Recording

COVID 19 Global Conversations (English) 2021-02-16











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